Advanced Pharmacy Practice Experience  
Population or Systems Based Care  
PHAR 766  
(May be taken as PHAR 764 or 765 for elective credit)

I. Experiential Learning Director and Course Coordinator
Name: Mark Garofoli, PharmD, MBA, BCGP, CPE  
Office Location: 1120B HSC-N  
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I. Primary Preceptor
*Please refer to the Site Specific Syllabus Information Form.*

II. Additional Preceptors and Site Staff
*Please refer to the Site Specific Syllabus Information Form.*

III. Reporting Information
The student should contact the preceptor 4 weeks prior to the start of rotation to confirm a meeting place and time for the first day of rotation.

*Please refer to the Site Specific Syllabus Information Form for additional information.*

IV. Catalog Description
Five-week experience in a pharmacy practice setting, selected from a list and includes: pharmacy administration, discharge counseling, drug information, informatics, long term care, managed care, medication reconciliation, medication safety, nuclear pharmacy, clinical toxicology, and quality outcomes.

V. Course Philosophy
The Advanced Pharmacy Practice Experiences (APPE) program at WVU SOP provides hands-on experiences throughout the fourth year of the curriculum designed to enhance knowledge and skills learned in the classroom. By completing APPE, students gain a wide variety of experiences and develop advanced application skills.
This course is part of an eight course series that consists of a minimum of 1600 clock hours completed during the fourth (4th) year of the professional program. Students complete rotations in the summer, fall and spring semesters. Students will complete a minimum of 200 clock hours for each rotation (5 week block).

VI. Rotation Description
This rotation is designed to provide students experiences and practice in the development of behaviors, knowledge, and skills necessary to function as an entry-level provider. Activities in this rotation will be focused on enhancing patient care through a population-based or systems-based approach, depending on the specific rotation subtype. Most learning objectives will be assessed through direct observations and interaction with the preceptor and other healthcare providers at the rotation site.

Please refer to the Site Specific Syllabus Information Form for additional information.

VII. Areas of Emphasis
Please refer to the Site Specific Syllabus Information Form.

VIII. Required Course Text or Other Required Materials
Student will be assigned readings from primary literature or other sources as directed by the preceptor.

IX. School Education Outcomes (EOs) (see Appendix A)

X. Course Ability-Based Outcomes (ABOs) (Learning Outcomes)

Professionalism Competency Domain
1. Display professional demeanor and behavior
   a. Maintain a high standard for personal and professional demeanor, accepting responsibility and accountability for words and actions
   b. Demonstrate respect for everyone encountered during the rotation, including site employees, patients/families, and the general public
2. Manage time well and demonstrate an appropriate level of preparedness
   a. Prepare appropriately for all assignments and daily tasks
   b. Manage time well, arriving in time to begin required activities promptly and completing tasks in the required timeframe
   c. Accurately triage multiple priorities in times of high activity and workload
3. Display self-awareness and self-improvement
   a. Recognize and reflect upon personal strengths and limitations and actively work to correct deficiencies, seeking assistance when needed
   b. Demonstrate active, self-directed pursuit of new knowledge and skills
   c. Demonstrate the ability to accept constructive feedback and a willingness to correct and learn from errors
4. Practice in an ethically responsible manner and in compliance with all applicable legal requirements
   a. Comply with all applicable local, state, and national laws
   b. Apply professional ethics as they relate to the practice of pharmacy

**Communication and Cultural Competence Domain**
5. Display effective verbal and non-verbal communication skills
   a. Communicate effectively verbally in a manner appropriate for the intended audience (e.g. patient, healthcare provider, colleague, public, etc.)
   b. Speak clearly and appropriately, using proper grammar and vocabulary
   c. Respond to questions with the appropriate level of detail necessary to ensure proper communication with other relevant parties
   d. Maintain appropriate eye contact and body posture, without using distracting behaviors or mannerisms

6. Display effective written communication skills
   a. Communicate effectively in writing in a manner appropriate for the intended audience (e.g. patient, healthcare provider, colleague, etc.) and purpose (e.g. health record documentation, drug information question response, topic, education)

7. Demonstrate cultural competence
   a. Convey comfort with new or different perspectives that persons from a variety of cultures or backgrounds can provide
   b. Acknowledge the attitudes, opinions, and needs of persons from different cultures or backgrounds
   c. Avoid behaviors and communication that judges or classifies others based on stereotypes
   d. Appropriately interact with persons from backgrounds or cultures different than one’s own

**Interprofessional Teamwork Domain**
8. Effectively interact with members of the healthcare or other team
   a. Develop positive professional relationships
   b. Respect the values and abilities of fellow team members

9. Actively contribute as a member of the healthcare or other team
   a. Collaborate with other professionals, patients, and/or caregivers to ensure achievement of desired health or other outcomes

10. Assume appropriate leadership roles as part of a team
    a. Take responsibility for creating and achieving shared patient-care or team goals that are appropriate for his or her position
    b. Help and support other members of healthcare or other team as needed

**Knowledge and Skills Domain**
11. Demonstrate the requisite pharmacy knowledge to function as an entry-level provider in the practice setting
12. Demonstrate the requisite pharmacy skills to function as an entry-level provider in the practice setting

Please refer to the Site Specific Syllabus Information Form for additional information.

13. Demonstrate effective problem-solving skills
   a. Use critical thinking skills when solving a given problem
   b. Analyze components of complex problems in an orderly fashion
   c. Identify multiple potential solutions to the original problem and the potential consequences of those solutions
   d. Choose a course of action based on evidence
   e. Assess chosen course of action and make adjustments as necessary

14. Demonstrate effective critical-thinking skills
   a. Clearly formulate clarifying questions relevant to a given situation
   b. Use credible sources to seek complete information to address a situation
   c. Use reason to analyze all aspects of a situation
   d. Demonstrate willingness and ability to take or change a position or plan as evidence dictates

15. Demonstrate creative thinking
   a. Think “outside of the box” (i.e. differently, unconventionally, or from a new perspective) when faced with a potential problem
   b. Consider and articulate innovative ways to accomplish goals or complete tasks
   c. Engage in innovative activities as appropriate to achieve goals

Evidence Based Practice Domain

16. Obtain all relevant background information needed to clarify the question or problem
   a. Clearly states or formulates clinical or other drug-related question or information need
   b. Determines actual information need from an information request
   c. Obtains and assesses all relevant background information needed to clarify the question or information need

17. Provide applicable, concise, and timely responses to requests for drug information that fully addresses the actual information need
   a. Use appropriate drug information resources to develop responses to drug information requests
   b. Determine actual information needed from a drug information request
   c. Appropriately communicate all relevant, needed information concisely without extraneous or unclear information
18. Accurately interpret primary literature, identifying important factors to determine key strengths and weaknesses of a study
   a. Identify important factors that impact adequacy of study and its design and methods
   b. Determine key strengths and weaknesses of a study
   c. Identify common statistical analyses and their appropriate use in studies
   d. Formulate appropriate conclusions from clinical studies

**Other Site Specific Learning Objectives**
*Please refer to the Site Specific Syllabus Information Form for additional information.*

**XI. Requirements for Successful Completion**

The following items must be submitted by the last day of the rotation:
1. Completed hours log on RXpreceptor
2. Student self-assessment on RXpreceptor
3. All rotation specific assignments on RXpreceptor, as applicable
4. Evaluations of preceptor and site (through RXpreceptor)

Failure to submit any required assignment or evaluation by the last day of rotation will result in an administrative adjustment of the competency score for “Manages time well and demonstrates an appropriate level of preparedness” within the Professionalism Competency Domain to a 2 (requires substantial assistance) or to a score of 1 (entirely unable to meet expectations) if the original competency score assigned is a 2.

Finals grades cannot be submitted to the Office of the Registrar until assignments and evaluations are received.

**Site Specific Rotation Assignments**
*Please refer to the Site Specific Syllabus Information Form for additional information.*

**XII. Evaluation of Learning and Grading**

This course is graded on a scale of Honors “H”, Pass “P”, or Fail “F”. Students will be evaluated on the basis of the competencies outlined in the Student Assessment Form. The Student Assessment Form consists of five competency domains: professionalism; communication; interprofessional teamwork; knowledge and skills; and evidence based practice.

Students will be evaluated at two weeks and at five weeks using the Student Assessment Form. Two and five week evaluations will be submitted using RXpreceptor. Scores from the five week evaluation will be used to determine the final grade.
Note: Failure to submit any required assignment or evaluation by the last day of rotation will result in an administrative adjustment of the competency score for “Manages time well and demonstrates an appropriate level of preparedness” within the Professionalism Competency Domain to a 2 (requires substantial assistance) or to a score of 1 (entirely unable to meet expectations) if the original competency score assigned is a 2.

To receive a grade of “H”, the student must receive an average score of at least 4.5 on each competency domain.

To receive a grade of “P,” the student must receive an average score of at least 3 on each competency domain.

Rotation specific assignments, while not formally graded, directly correlate with the learning objectives and competencies for this course and will be considered in the determination of associated scores on the Student Assessment Form.

All required assignments and evaluations must be completed in order to have a grade of “P” or “H” submitted to the Office of the University Registrar.

Students receiving an average score of < 3 for any competency domain on the Student Assessment Form will receive a grade of “F.”

Students may be removed from rotation prior to completion of 5 weeks at the request of the preceptor or rotation site. Removal from a rotation prior to the completion of the rotation will result in a grade of “F” if the removal is due to poor student performance in any of the competency domains as determined by the preceptor, student insubordination or behavior which is unacceptable to the preceptor, or if the student has violated rotation site policies or procedures. Rotation sites have sole discretion in determining if students have violated their policies or procedures.

For grades of “F”, progression through the rotation schedule may be halted. The student will be referred to the Academic Standards Committee. At a minimum, the student will repeat the rotation category. For students with a vacation block remaining on their schedule, the vacation block will be used provided a rotation within the needed category is available. Otherwise, the rotation will be scheduled in the next academic year, during the earliest block a rotation within the needed category is available. All remedial rotations must occur during regularly scheduled rotation blocks. (e.g. Students may not complete rotations during rotation breaks in December and May.)

Incomplete grades are issued according to WVU guidelines as identified by the Office of the University Registrar.

Grades of “NR” are rarely issued and are issued only in circumstances in which the student could not complete the rotation but does not meet the guidelines for a grade of “I.”
The final grade for the rotation cannot be submitted to the Office of the University Registrar until the 5 week Student Assessment Form has been received from the preceptor.

Student obligations for reporting performance to the Director of APPE:

The student is to notify the Director at the 2 week evaluation if the student is performing unsatisfactorily, i.e. has score < 3 on any competency domain graded on the 2 week evaluation. The student is to notify the Director immediately if a grade of “Fail” is received at the 5 week evaluation.

Performance across rotations:

Any student who receives a score of < 3 on any individual competency within the Professionalism domain over two or more rotations will be referred to the Professional Integrity Committee. Any student who receives a score of < 3 on any individual competency within any other domain over two or more rotations will be referred to the Academic Standards Committee. Either committee may impose additional requirements or remediation related to the competencies in question.

XIII. Course Grading Scale

<table>
<thead>
<tr>
<th>Grade</th>
<th>Criteria</th>
</tr>
</thead>
<tbody>
<tr>
<td>Honors</td>
<td>Average score of at least 4.5 on each competency domain</td>
</tr>
<tr>
<td>Pass</td>
<td>Average score of ≥ 3 on each competency domain</td>
</tr>
<tr>
<td>Fail</td>
<td>Average score of &lt; 3 on any competency domain or early removal from rotation due to poor student performance in any of the competency domains as determined by the preceptor, student insubordination or behavior which is unacceptable to the preceptor, or if the student has violated rotation site policies or procedures</td>
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XIV. Attendance

Attendance

Students must be mindful at all times that the primary objective of experiential rotations is learning by doing. Therefore, attendance is mandatory to fulfill the required number of hours for each APPE rotation.

Students will typically attend rotation Monday-Friday for at least 40 hours per week. Certain rotation sites may allow the student to attend four days per week for at least 40 hours per week (e.g. four (10-hour) shifts), at the discretion of the preceptor. Students may be asked to work evening shifts or on weekends depending on required activities and the preceptor’s work schedule.
Students are permitted to have up to 40 hours of excused absence time that will not need to be made up unless otherwise required by the preceptor over the course of the entire 8 block APPE year. These excused absence hours are to be used for illness, emergency situations, residency interviews, and job interviews. The excused absences are not vacation/personal days. Students may not accumulate more than three days or 24 hours excused absence during any one rotation unless approved by the Director of APPE.

The student must report to the APPE Director any time more two or more consecutive days will be missed during a rotation. Failure to notify the Director may result in the student having to make up those days.

It is the responsibility of the student to contact the preceptor at least 4 weeks in advance of the first day of the rotation to ask for permission for any anticipated missed days (e.g., previously scheduled medical/dental appointment, legal appointment, job/residency interviews, etc.). Preceptors reserve the right to decline requests that would significantly impair the student’s rotation activities or request that the time be made up either on site or through assigned projects.

Students having greater than 40 hours of absences during the experiential year will need to make up all days over the 40 hour limit. Students having greater than 24 hours of absence during any one block will need to make up the time unless granted a waiver by the Director. If the Director approves excused absences of greater than 24 hours but the preceptor requests that the time be made up, the preceptor’s decision will be honored. The Director of APPE will monitor hours absent.

Students will record all hours on site using the hours log on RXpreceptor. Each student must account for a minimum of 200 hours for each rotation. Hours physically on site can be logged as rotation hours. Excused absences, days missed due to major holidays, days missed due to pre-approved school events, or days missed in accordance with the inclement weather policy (below) are logged as absences in RXpreceptor. Excused absences, holidays, school events, and inclement weather absences will count toward the 200 rotation hours but not toward the minimum 1440 hours of on-site time needed to complete APPE.

Students are excused from the rotation site and are not required to make up the time if they notify the preceptor for the following WVU SoP programs: Career Fair, Career Day and reception, Residency Fair, P4 Day, and other special events designated by WVU SoP.

Exceptional circumstances will be reviewed by the Director of APPE in consultation with the Experiential Learning Committee Chair and the Associate Dean for Student Services.

Required Activities Outside of Rotation Site and Rotation Hours
Individual rotations may require work to be completed outside of the rotation site and/or regular work time. Further, the student should be prepared to work on weekends and evenings if requested, as extended hours frequently occur in practice sites. Each rotation is designed to provide a minimum of 200 hours of experience; however, in many instances more than 200 hours may be required to successfully fulfill the requirements of an individual rotation. Preparation, homework, active participation, frequent communications, completion of assignments and duties, and evaluations are required if academic and licensure credit are to be received. Although rotations are not a traditional classroom setting, homework may be assigned and must be completed on time. Examples include but are not limited to reading/analysis of journal articles, calculations, projects, patient care plans, evening presentations, and community/service learning projects.

**Failure to Complete a Rotation for Non-Academic Reasons**
If a student must leave a rotation early or cannot begin a rotation for a non-academic reason (e.g. illness, injury, family emergency, or preceptor illness or injury), he or she will receive an incomplete (I) for the rotation. Make-up rotations will be assigned during the student’s vacation block or during the academic year that follows completion of the normal experiential course cycle and when appropriate rotations are available. Students must complete all APPE requirements over the span of 8 rotations, even if the rotations are not consecutive. APPE rotation rescheduling will be at the discretion of the APPE Director and will be based upon site and preceptor availability.

**Inclement Weather**
Since severe weather conditions may often be a local phenomenon, closure of WVU in Morgantown does not necessitate the day(s) off for students on rotations elsewhere. If a student’s site is closed, this is not counted as an absence.

If a student’s site is open, the student is expected to come to the site. However, students should use their own judgment in determining whether or not they are able to travel in adverse weather conditions. The student MUST call the preceptor if they are going to be late or are unable to attend. If the site is open, the student must use excused absence time or make up any time missed.

If the student’s site is open AND the student’s preceptor instructs the student not to come in, this is not counted as an absence. However, the student is expected to complete any additional projects the preceptor may assign as a result of the absence. If the site is closed (or the student is instructed not to come in) for > 24 rotation hours during a rotation; all days over the 24 rotation hours must be made up.

**Requests to Change Rotation Days/Hours**
Students are to be in attendance on the day/shift assigned by the preceptor. If a student wishes to be in attendance on a day/shift other than that scheduled by the preceptor (i.e., exchange a day/shift) the student must first obtain preceptor consent. Preceptors reserve the right to decline such requests. If the student day/shift exchange
request exceeds more than one day, the student must also obtain permission from the APPE Director. The exchanged days/shifts must be made up prior to the start of the next rotation block.

XV. **Dress Code**
Professional attire is required when students are at experiential sites. The student is expected to adhere to the WVU School of Pharmacy Dress Code Policy and Procedures for Doctor of Pharmacy Clinical Rotations, unless specifically directed to adhere to site specific dress code policies. This includes a white laboratory coat with an identification badge.

*Please refer to the Site Specific Syllabus Information Form for additional information.*

XVI. **Procedures for Reporting in the Preceptor’s Absence**
Student will be given specific instructions for reporting on days that the preceptor will be absent. In the event of an unforeseen absence by the preceptor, the student should follow instructions given by the preceptor during first day orientation.

*Please refer to the Site Specific Syllabus Information Form for additional information.*

XVII. **Special Policies**
Please refer to the Site Specific Syllabus Information Form for additional information.

**Behaviors or Circumstances Resulting in Removal from Rotation**
Violation of any site policy is grounds for immediate removal from rotation.

*Please refer to the Site Specific Syllabus Information Form for additional information.*

XVIII. **Academic Integrity**
The integrity of the classes offered by any academic institution solidifies the foundation of its mission and cannot be sacrificed to expediency, ignorance, or blatant fraud. Therefore, I will enforce rigorous standards of academic integrity in all aspects and assignments of this course. For the detailed policy of West Virginia University regarding the definitions of acts considered to fall under academic dishonesty and possible ensuing sanctions, please see the West Virginia University Academic Catalog at [http://catalog.wvu.edu/undergraduate/coursecredittermsclassification/#academicintegritytext](http://catalog.wvu.edu/undergraduate/coursecredittermsclassification/#academicintegritytext). Should you have any questions about possibly improper research citations or references, or any other activity that may be interpreted as an attempt at academic dishonesty, please see me before the assignment is due to discuss the matter.

XIX. **Cheating and Plagiarism**
Cheating and Plagiarism: Any use of resources other than your own recollection and reasoning ability on an exam, paper, or assignment is cheating. Plagiarism, a form of cheating, occurs when another person’s work is used without attribution or when it is copied without attribution. If a student cheats or plagiarizes she or he will fail the course. All incidents will be reported in writing to the Associate Dean for Student Services. WVU procedures regarding academic dishonesty will be enforced.

Note: This includes cutting/pasting information from Clinical Pharmacology and similar resources to prepare a drug monograph or respond to written drug information questions.

XX. Inclusivity Statement
The West Virginia University community is committed to creating and fostering a positive learning and working environment based on open communication, mutual respect, and inclusion. If you are a person with a disability and anticipate needing any type of accommodation in order to participate in this class, please advise me and make appropriate arrangements with the Office of Accessibility Services (293-6700). For more information on West Virginia University's Diversity, Equity, and Inclusion initiatives, please see [http://diversity.wvu.edu](http://diversity.wvu.edu).

XXI. Statement on Sexual Misconduct
West Virginia University does not tolerate sexual misconduct, including harassment, stalking, sexual assault, sexual exploitation, or relationship violence [BOG Policy 44]. It is important for you to know that there are resources available if you or someone you know needs assistance. You may speak to a member of university administration, faculty, or staff, but keep in mind that they have an obligation to report the incident to the Title IX Coordinator. If you want to speak to someone who is permitted to keep your disclosure confidential, please seek assistance from the Carruth Center, 304-293-9355 or 304-293-4431 (24-hour hotline), and locally within the community at the Rape and Domestic Violence Information Center (RDVIC), 304-292-5100 or 304-292-4431 (24-hour hotline).

For more information please consult WVU policies at [http://titleix.wvu.edu](http://titleix.wvu.edu)

XXII. Additional Course Information
Rotation Site Change Requests
Once student-preceptor assignments are announced, changes are made only in circumstances when the preceptor or site become unavailable or if there is a substantial problem that prevents the student from participating as scheduled. With preceptor-driven changes, OEL provides reassignment options, when possible, to the student for review and submission of preferences. OEL then works in order of the student’s preferences to confirm preceptor availability and approval. When a student wants to change a rotation, the student must submit in writing a Rotation Change Request form describing the substantial problem that prevents the student from participating as scheduled. The request is subject to review and approval or denial by the OEL. All decisions are final, and all parties are notified as appropriate.
It is inappropriate for the student to contact a preceptor directly at an affiliated practice site to attempt to arrange or change a rotation. Due to the complexity of rotation placements, all rotation scheduling must go through OEL.

**Housing**
The student must arrange his or her own housing for all rotations. Some free housing is available in various sites. Students are encouraged to utilize free living arrangements with family and friends for rotations throughout the APPE year or share rental housing with friends.

**Transportation**
The student must arrange transportation to and parking at rotation sites. Typically, students may need to travel up to 1 hour to rotation assignments within the student’s assigned region; however, students may need to travel > 1 hour to rotation assignments if an acceptable rotation is not available closer to the student’s housing. Therefore, the student must be prepared to commute if necessary. The student must obtain information about parking from the preceptor prior to the start of the rotation. Transportation and parking expenses are the student's responsibility.

**Site Specific Requirements**
The student must be attentive to any special requirements imposed by some sites on students before the start of the rotation. Specific site requirements, if provided by the site, are listed on SOLE. Students are expected to make inquiries about special site requirements when contacting the preceptor 4 weeks in advance of the rotation. The site may decline to accept the student if he or she has not fulfilled the site-specific requirements by the due date imposed by the site. Consequently, the rotation may need to be rescheduled for the next available rotation block, and if applicable, may result in a delay in graduation. Any expenses associated with the site’s special requirements are the student’s responsibility.

**Remuneration**
The student must not receive any remuneration from the practice site or preceptor to which he or she is assigned.

**XXIII. Rotation Activities and Schedule**

**General Rotation Hours**
A calendar will be provided to the student on the first day of the rotation that will outline the general schedule for the 5-week rotation block. The student should provide the preceptor with a calendar detailing their responsibilities outside of the rotation for the month so these schedules can be coordinated.

*Please refer to the Site Specific Syllabus Information Form for additional information.*

Rotation activities and general schedule will be flexible, with specific days and times of scheduled activities subject to change.
Appendix A
School of Pharmacy Educational Outcomes

Extent to which each EO is addressed in the course:

**B - Background** (EO only indirectly addressed; at least part of course provides background knowledge or skills needed to achieve final EO that is covered by other courses)

**I – Introduction/Initial Exposure** (at least part of course provides introductory knowledge or skills directly related to EO; outcome mastery is NOT expected at this level)

**R – Reinforced** (at least part of course directly builds upon knowledge or skills needed to achieve final EO; partial mastery might be demonstrated but complete mastery is not expected)

**E – Emphasized** (most or all of EO is important component of course; EO mastery largely or completely should be demonstrated and assessed)

<table>
<thead>
<tr>
<th>School Educational Outcome (EO)</th>
<th>Extent</th>
</tr>
</thead>
<tbody>
<tr>
<td>EO 1.1 Acquire and demonstrate depth and breadth of knowledge of foundational scientific, clinical, socioeconomic, and humanistic concepts and skills.</td>
<td>R</td>
</tr>
<tr>
<td>EO 1.2 Explain how knowledge in the foundational sciences is integral to pharmacy practice.</td>
<td>R</td>
</tr>
<tr>
<td>EO 1.5 Use scientific reasoning and critical thinking skills in practice to address problems, issues, or concerns.</td>
<td>E</td>
</tr>
<tr>
<td>EO 1.10 Use information technology where appropriate to enhance individual knowledge and skills.</td>
<td>R</td>
</tr>
<tr>
<td>EO 2.1 Use appropriate verbal and nonverbal communication skills with individuals or groups, including patients, health professionals and others.</td>
<td>E</td>
</tr>
<tr>
<td>EO 2.2 Use effective written communication skills with patients, health professionals, and others, including the development of documents pertinent to professional or organizational needs (e.g., monographs, reports).</td>
<td>R</td>
</tr>
<tr>
<td>EO 2.3 Educate target audiences by using the most effective method to deliver information, in coordination with other health care professionals as appropriate.</td>
<td>R</td>
</tr>
<tr>
<td>EO 2.4 Use technology to facilitate or enhance professional communications and presentations.</td>
<td>R</td>
</tr>
<tr>
<td>EO 3.4 Serve as a positive role model in actions/communications for peers and other health care providers by maintaining a high standard for personal and professional demeanor and ethical conduct.</td>
<td>E</td>
</tr>
<tr>
<td>EO 3.7 Develop professional competence through ongoing, active and self-directed pursuit of new knowledge and skills.</td>
<td>E</td>
</tr>
<tr>
<td>EO 3.9 Accept accountability and responsibility for one’s words and actions.</td>
<td>E</td>
</tr>
<tr>
<td>EO 4.1 Conduct self-assessments on a regular basis and create, implement, evaluate, and modify as needed plans for personal improvement and continuing professional development.</td>
<td>R</td>
</tr>
<tr>
<td>EO 4.2 Recognize personal strengths and limitations and seek assistance when needed.</td>
<td>E</td>
</tr>
<tr>
<td>EO 4.3 Approach tasks and situations with flexibility and a desire to learn.</td>
<td>E</td>
</tr>
<tr>
<td>EO 4.4 Accept constructive criticism and display a willingness to correct and learn from errors.</td>
<td>E</td>
</tr>
<tr>
<td>EO 7.6 Work with health care professionals and other personnel to identify and help resolve key public health issues and problems, and participate in policies or strategies to address them.</td>
<td>R</td>
</tr>
</tbody>
</table>